## APPENDIX 2

| What Members Can Expect From Officers |  |
| :---: | :---: |
| Officers Do | Officers Don't |
| Pursue lawful policies and comply with the Officers' Code of Conduct | Deviate from the Constitution, legal or contractual obligations |
| Promote equality, serve all Members equally with dignity, respect and courtesy, regardless of political group or position |  |
| Comply with legal duty to provide professional advice, impartiality and implement Council policy | Allow their personal or political opinions to interfere with their work or professional judgement and advice |
| Avoid close personal familiarity with Members and follow guidelines on Personal Relationships | Form friendships, close relations with Members |
| Follow Council procedures for dealing with Member enquires effectively efficiently and within set timescales. |  |
| Act with integrity and appropriate [not absolute] confidentiality | - Seek to improperly to influence Members; <br> - Improperly disclose information received from one Member to another; or <br> - Raise their personal circumstances or those of another directly with Members. Personal issues that might be raised with a Ward Member should be raised in a private capacity outside of work time. |
| Respect each other's free (i.e. nonCouncil) time |  |
| Be prepared to justify and give reasons for decisions made under delegated powers; |  |
| Report the least suspicion of fraud, corruption or impropriety | Conceal any information which it is proper for them to disclose (particularly where they have a duty to reveal it); |

## APPENDIX 2

| What Officers can expect from <br> Members |  |
| :--- | :--- |
| Members Do | Members Don't |
| Comply with the Members' Code <br> of Conduct - ensuring the highest <br> standards of behaviour |  |
| Promote equality and treat all <br> Officers with dignity and respect. <br> Members are to comply with the <br> equality laws prohibiting <br> discrimination, harassment and <br> victimisation <br> Chairs of meetings are expected <br> to apply the rules of <br> debate/procedures to prevent <br> abusive or disorderly conduct | Subject individuals to unreasonable or <br> excessive personal attack |
| Only ask Officers to provide <br> professional advice on matters <br> that clearly arise from being an <br> elected Councillor; | Undermine respect for Officers in public <br> meetings, the media or at any other time <br> when dealing with Council business; |
| Respect impartiality and integrity <br> of Officers and do not compromise <br> it | Ask Council Officers to improperly spend <br> Council time or resources for political <br> Purposes. |
| Respect Officers' free (i.e. non- <br> Council) time. | Insist an Officer changes his/her <br> professional advice |
| Provide political leadership and <br> direction, making timely decisions | Get involved in day to day management <br> Ask Officers to breach Council |
| procedures or policy when acting on |  |
| behalf of constituents |  |

APPENDIX 2

| Members Do | Members Don't |
| :--- | :--- |
|  | Not to seek special or adverse treatment <br> for themselves or any individual by use <br> his/her position as a Member nor <br> improperly to gain an advantage or <br> disadvantage for his/herself or any other <br> person when dealing with Council Officers |
| Apply appropriate confidentiality to <br> information |  |
| Report the least suspicion of <br> fraud, corruption or impropriety | Instruct Officers to take actions which are <br> unlawful, financially improper or likely to <br> amount to maladministration. Members <br> have an obligation under their Code Of <br> Conduct to have regard, when reaching <br> decisions, to any advice provided by the <br> Monitoring Officer or the Chief Finance <br> Officer. |
| Where relevant to casework or a <br> decision, declare any special <br> relationships/personal interests <br> with constituents to relevant <br> Officers and/or constituents. <br> Where the relationship causes a <br> conflict of interests, Members will <br> ask another Ward Member to <br> assist. |  |

## When Acting in this Capacity Members

| Do | Don't |
| :--- | :--- |
| Observe the law, standing orders, <br> policies and procedures in relation to <br> all appointments, discipline and <br> Dismissal of Officers. |  |
| Declare any interest they have and <br> ensure that they act to protect the <br> public interest | Take part in any process where friends, <br> relatives or Members of their <br> household are somehow involved |
| Maintain appropriate confidentiality |  |
| Attend relevant learning and <br> development | Seek improperly to influence decisions |
| Make decisions based on merit and <br> with access to all the facts | Canvass support for any candidate for <br> a job |
| Promote equality |  |
| Take continuing responsibility for their <br> appointment decisions once the post <br> holder is in place. |  |

